

Financial Statements

Consolidated Statement of Financial Position

| | As of December 31, 2018 | As of December 31, 2019 |
|-----------------------------------------------|----------------------------|----------------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | ¥ 129,633 | ¥ 123,300 |
| Inventories | 65,807 | 92,860 |
| Trade and other receivables | 179,269 | 212,844 |
| Other financial assets | 59,775 | 65,158 |
| Other current assets | 9,456 | 12,623 |
| Subtotal | 443,941 | 506,787 |
| Assets held for sale | 272 | 428 |
| Total current assets | 444,214 | 507,216 |
| Non-current assets | | 007,210 |
| Property, plant and equipment | 140,550 | 240,319 |
| Goodwill | 203,722 | 427,091 |
| Other intangible assets | 95,496 | 230,986 |
| Investments accounted for using equity method | 11,612 | 12,680 |
| Other financial assets | 40,942 | 54,381 |
| Other non-current assets | 14,374 | 2,818 |
| Deferred tax assets | 3,075 | 3,151 |
| Total non-current assets | 509,774 | 971,430 |
| Total assets | | |
| | 953,988 | 1,478,646 |
| iabilities and equity | | |
| | | |
| Current liabilities | 101.000 | 150.077 |
| Trade and other payables | 121,999 | 153,277 |
| Bonds and borrowings | 51,583 | 384,049 |
| Other financial liabilities | 5,050 | 12,470 |
| Income taxes payable | 4,735 | 6,739 |
| Provisions | 992 | 2,197 |
| Other current liabilities | 31,415 | 39,413 |
| Total current liabilities | 215,776 | 598,147 |
| Non-current liabilities | | |
| Bonds and borrowings | 37,881 | 58,147 |
| Other financial liabilities | 5,558 | 44,681 |
| Retirement benefit liability | 19,572 | 24,382 |
| Provisions | 385 | 900 |
| Other non-current liabilities | 1,209 | 1,847 |
| Deferred tax liabilities | 25,986 | 62,560 |
| Total non-current liabilities | 90,593 | 192,519 |
| Total liabilities | 306,370 | 790,667 |
| Equity | | |
| Share capital | 78,862 | 78,862 |
| Capital surplus | 63,247 | 62,927 |
| Treasury shares | (6,444) | (6,378) |
| Retained earnings | 390,287 | 411,941 |
| Other components of equity | (5,905) | 5,568 |
| Total equity attributable to owners of parent | 520,047 | 552,922 |
| Non-controlling interests | 127,570 | 135,056 |
| Total equity | 647,618 | 687,979 |
| Total liabilities and equity | 953,988 | 1,478,646 |

Consolidated Statement of Profit or Loss

(Million yen)

| | For the fiscal year ended December 31, 2018 | For the fiscal year ended December 31, 2019 |
|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------|
| Revenue | ¥ 627,670 | ¥ 692,009 |
| Cost of sales | (385,506) | (416,359) |
| Gross profit | 242,164 | 275,649 |
| Selling, general and administrative expenses | (164,142) | (190,435) |
| Other income | 10,700 | 6,717 |
| Other expenses | (2,179) | (13,871) |
| Operating profit | 86,542 | 78,060 |
| Finance income | 4,432 | 5,749 |
| Finance costs | (3,134) | (5,729) |
| Share of profit of investments accounted for using equity method | 1,235 | 1,438 |
| Profit before tax | 89,075 | 79,518 |
| Income tax expense | (22,758) | (23,251) |
| Profit | 66,316 | 56,267 |
| Profit attributable to | | - |
| Owners of parent | 45,351 | 36,717 |
| Non-controlling interests | 20,965 | 19,550 |
| Profit | 66,316 | 56,267 |
| Earnings per share | | |
| Basic earnings per share (yen) | 141.41 | 114.48 |
| Diluted earnings per share (yen) | 141.39 | 114.45 |

Consolidated Statement of Comprehensive Income

| | For the fiscal year ended December 31, 2018 | For the fiscal year ended December 31, 2019 | |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------|--|
| Profit | ¥ 66,316 | ¥ 56,267 | |
| Other comprehensive income | | | |
| Items that will not be reclassified to profit or loss | | | |
| Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income | (4,895) | 3,229 | |
| Remeasurements of defined benefit plans | (1,353) | (828) | |
| Total of items that will not be reclassified to profit or loss | (6,248) | 2,400 | |
| Items that may be reclassified to profit or loss | | | |
| Exchange differences on translation of foreign operations | (23,070) | 7,080 | |
| Cash flow hedges | — | (32,737) | |
| Share of other comprehensive income of investments accounted for using equity method | (914) | (346) | |
| Total of items that may be reclassified to profit or loss | (23,985) | (26,003) | |
| Total other comprehensive income | (30,233) | (23,602) | |
| Comprehensive income | 36,083 | 32,664 | |
| Comprehensive income attributable to | | | |
| Owners of parent | 22,752 | 14,929 | |
| Non-controlling interests | 13,330 | 17,735 | |
| Comprehensive income | 36,083 | 32,664 | |

(Million yen)

(Million yen)



Financial Statements

Consolidated Statement of Changes in Equity

(Million yen)

| | | Equity a | Ittributable | to owners of | parent | | | |
|---------------------------------------------------------------------|------------------|--------------------|--------------------|----------------------|---------------------------------------|----------|----------------------------------|------------------|
| | Share capital | Capital surplus | Treasury shares | Retained earnings | Other com- ponents of equity | Total | Non- controlling interests | Total |
| Balance as of January 1, 2018 | ¥78,862 | ¥63,262 | ¥(6,454) | ¥360,249 | ¥15,471 | ¥511,392 | ¥125,549 ¥ | <i></i> €636,941 |
| Profit | — | — | — | 45,351 | — | 45,351 | 20,965 | 66,316 |
| Other comprehensive income | — | — | — | — | (22,599) | (22,599) | (7,634) | (30,233) |
| Comprehensive income | — | — | _ | 45,351 | (22,599) | 22,752 | 13,330 | 36,083 |
| Purchase of treasury shares | — | _ | (7) | | | (7) | | (7) |
| Disposal of treasury shares | _ | 18 | 16 | | (35) | 0 | | 0 |
| Dividends | — | — | — | (14,110) | — | (14,110) | (12,325) | (26,436) |
| Share-based payment transactions | — | — | _ | _ | 54 | 54 | — | 54 |
| Changes in ownership interest in subsidiaries | — | (33) | — | — | — | (33) | (197) | (231) |
| Change in scope of consolidation | — | — | — | _ | — | _ | 521 | 521 |
| Transfer from other components of equity to retained earnings | — | — | _ | (1,202) | 1,202 | _ | _ | _ |
| Transfer from other components of equity to non-financial assets | — | — | — | — | — | _ | _ | — |
| Capital increase of consolidated subsidiaries | — | — | — | _ | — | — | 790 | 790 |
| Other | — | — | _ | _ | _ | _ | (97) | (97) |
| Total transactions with owners | — | (15) | 9 | (15,313) | 1,222 | (14,096) | (11,309) | (25,406) |
| Balance as of December 31, 2018 | 78,862 | 63,247 | (6,444) | 390,287 | (5,905) | 520,047 | 127,570 | 647,618 |
| Profit | | | | 36,717 | | 36,717 | 19,550 | 56,267 |
| Other comprehensive income | _ | _ | _ | — | (21,787) | (21,787) | (1,815) | (23,602) |
| Comprehensive income | | _ | _ | 36,717 | (21,787) | 14,929 | 17,735 | 32,664 |
| Purchase of treasury shares | — | — | (11) | | — | (11) | _ | (11) |
| Disposal of treasury shares | — | 162 | 77 | | (5) | 234 | — | 234 |
| Dividends | | | | (14,433) | | (14,433) | (12,047) | (26,481) |
| Share-based payment transactions | — | — | _ | — | 10 | 10 | _ | 10 |
| Changes in ownership interest in subsidiaries | — | (481) | — | — | — | (481) | (441) | (922) |
| Change in scope of consolidation | — | — | — | — | — | — | 493 | 493 |
| Transfer from other components of equity to retained earnings | — | — | — | (629) | 629 | — | — | _ |
| Transfer from other components of equity to non-financial assets | _ | — | _ | _ | 32,626 | 32,626 | _ | 32,626 |
| Capital increase of consolidated subsidiaries | — | — | — | _ | _ | — | 1,793 | 1,793 |
| Other | _ | _ | | _ | _ | | (47) | (47) |
| Total transactions with owners | _ | (319) | 66 | (15,063) | 33,261 | 17,945 | (10,249) | 7,695 |
| Balance as of December 31, 2019 | 78,862 | 62,927 | (6,378) | 411,941 | 5,568 | 552,922 | 135,056 | 687,979 |

Consolidated Statement of Cash Flows

| | For the fiscal year ended December 31, 2018 | For the fiscal year ended December 31, 2019 |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------|
| Cash flows from operating activities | | |
| Profit before tax | ¥ 89,075 | ¥ 79,518 |
| Depreciation and amortization | 18,390 | 25,769 |
| Impairment loss | 32 | 11,315 |
| Interest and dividend income | (2,432) | (4,640) |
| Interest expenses | 1,261 | 4,782 |
| Share of loss (profit) of investments accounted for using equity method | (1,235) | (1,438) |
| Loss (gain) on sale and retirement of property, plant and equipment, and intangible assets | (5,158) | (918) |
| Decrease (increase) in inventories | 1,220 | (2,306) |
| Decrease (increase) in trade and other receivables | (9,176) | (586) |
| Increase (decrease) in trade and other payables | (1,625) | 4,706 |
| Increase (decrease) in retirement benefit liability | (121) | (820) |
| Increase (decrease) in provisions | (2,128) | (834) |
| Other | (4,015) | 36 |
| Subtotal | 84,087 | 114,583 |
| Interest received | 1,384 | 2,543 |
| Dividends received | 1,930 | 2,095 |
| Interest paid | (1,348) | (4,297) |
| Income taxes paid | (24,521) | (22,849) |
| Net cash provided by (used in) operating activities | 61,533 | 92,076 |
| Cash flows from investing activities | | |
| Net decrease (increase) in time deposits | (34,472) | (4,518) |
| Net decrease (increase) in marketable securities | 12,333 | (1,167) |
| Purchase of property, plant and equipment | (18,399) | (22,764) |
| Proceeds from sale of property, plant and equipment | 6,202 | 4,205 |
| Purchase of intangible assets | (1,676) | (2,679) |
| Purchase of investment securities | (63) | (237) |
| Payments for acquisition of subsidiaries | (1,868) | (318,655) |
| Payments for sale of shares of subsidiaries | — | (57) |
| Payments for acquisition of businesses | — | (2,622) |
| Payments for loans receivable | (543) | (3,612) |
| Other | 1,048 | (658) |
| Net cash provided by (used in) investing activities | (37,439) | (352,769) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 22,354 | 301,178 |
| Proceeds from long-term borrowings | 16,995 | 7,054 |
| Repayments of long-term borrowings | (7,104) | (21,209) |
| Repayments of lease obligations | (629) | (8,133) |
| Capital contribution from non-controlling interests | 689 | 1,881 |
| Dividends paid | (14,110) | (14,433) |
| Dividends paid to non-controlling interests | (12,038) | (12,310) |
| Other | 70 | (8) |
| Net cash provided by (used in) financing activities | 6,228 | 254,018 |
| ffect of exchange rate changes on cash and cash equivalents | (2,565) | 341 |
| let increase (decrease) in cash and cash equivalents | 27,757 | (6,333) |
| Cash and cash equivalents at beginning of period | 101,876 | 129,633 |
| Cash and cash equivalents at end of period | 129,633 | 123,300 |

(Million yen)