## Providing paint and coating technologies solving social issues for 140 years

The Nippon Paint Group has been committed to solving social issues by developing innovative technologies around the world over its 140-year history since we developed Japan's first non-toxic zinc white. The Group mobilizes its comprehensive strength to carry out its common Purpose and pursue its ultimate objective of Maximization of Shareholder Value (MSV) while engaging and responding to the constantly evolving business conditions and changing global environmental and social issues.

Japan's Rapid Economic **Growth Spurs Growing Paint** mand for Shipbuilding, Consumer Electronics, and Automobiles



Constructed a new paint plant, synthetic resin plant, logistics base, and research facilities

**Growing Social and Environmental Awareness and** Attention to Corporate **Social Responsibility** 

Led the industry in

departments

automation and labor-

saving installations to

address occupational safety and labor

shortages at production

sites and administrative

Developed the world's first tin-free antifouling paint Ecoloflex

Developed ATTSU-9 ROAD heat shielding coating



Developed anti-viral and anti-bacterial paint



Launched the **PROTECTON** anti-viral and anti-bacterial paint brand

**Increasing Need for Domestically Produced Paint** 

> **Developed Japan's** first non-toxic zinc white

Successfully produced paint in Japan

Successfully produced

Developed Kotaku Urushi (high-gloss Japanese lacquer) paint for railroad cars

Focus on Meeting Diversifying Paint

**Demand and Paint Functionality** 

domestic marine

coating products

Developed the first domestically produced alkali-resistant paint and acid-resistant paint

**Developed synthetic** resin paint (for buildings, trains, furniture)

**Increase in Private Demand During Post-War Reconstruction** 

Contributed to post-war reconstruction with shift from military to private demand for paint and coating technologies

> Developed new technologies and products for trains, consumer electronics, office equipment, and other applications

















Nippon Paint Group corporate action (global)

1881 Nippon Paint predecessor Komyosha founded (Japan)

1898 Nippon Paint Manufacturing Co., Ltd.

1918 DuluxGroup established (Australia)

1919 Bollig & Kemper (now Nippon Paint Automotive Europe) established

1925 Dunn-Edwards established (U.S.A.)

1927 Renamed as Nippon Paint Co., Ltd.

1949 Wuthelam founded (Singapore)

(now Nippon Paint (Singapore) Company) established

1967-1994 NIPSEA business actively expanded in Thailand and Malaysia, etc.

> 1975 Business expanded into the U.S. market (Nipp Paint (USA) established)

1988 Betek Boya established (Turkey)

1992 Business expanded into the China market (Nippon Paint (China) established)

2014 Holding Company Structure adopted and Asian JVs consolidated

2015 Operating companies separated by lines of business

2016-2019 Globalization advanced through M&A Bollig & Kemper (2016), Dunn-Edwards (2017), DuluxGroup (2019), and Betek Boya (2019) acquired

> 2021 100% ownership of the Asian JVs and Indonesia business acquired Nippon Paint Group Purpose and New Medium-Term Plan (FY2021-2023)

established (Japan)